



Moving Forward

2025

Message from Marlon Taylor



News for Customers, Employees & Friends of the New York & Atlantic Railway



As I mark my first full year as President of NYA, I want to express my deepest appreciation for the incredible team that makes our continued progress possible. From our operating crews to our shop staff, track department, and administrative professionals—your commitment to excellence defines everything we do.

This year, we are investing in our infrastructure, expanding our customer partnerships, and building a stronger, safer team. The \$1.7 million “5 Main to 1 Iron Connector” project at our key interchange point is a perfect example of how smart investment drives operational flexibility. Projects like this allow us to serve customers more reliably while giving our people the tools to succeed.

Meanwhile, our locomotive rebuild program is ongoing and significantly improving reliability and crew comfort. Plus, our collaboration on the new Eco

Continued on Page 2



Reduced emissions and highway congestion are anticipated with the opening of Eco Material's Blissville Terminal, operated by Anacostia's Precision Terminal Logistics and directly served by NYA.

NYA Powers Greener Future with New Eco Material Terminal

At NYA we've always believed in the power of freight rail to drive smarter, cleaner cities—and this spring we proudly put that belief on full display with the ribbon-cutting of the new Eco Material Technologies rail terminal in Blissville, Queens.

Located along our Greenpoint Avenue corridor, the Blissville Terminal marks a game-changing collaboration between Eco Material, Precision Terminal Logistics (PTL), and NYA to deliver up to 50,000 tons of sustainable cement materials annually into the heart of New York City.

“Our partnership with Eco Material allows us to put our infrastructure to work in service of a cleaner city,” said Marlon Taylor, President of NYA. “Moving this material by rail means fewer trucks, less congestion, and a serious reduction in emissions. This is what rail was built for.”

The facility will bring fly ash, a reclaimed byproduct of coal combustion, from sites in Georgia and Pennsylvania through the NYA network into Queens. From there, it's locally trucked to construction sites across the five boroughs, where it replaces up to 25 percent of traditional Portland cement in concrete mixes—greatly lowering carbon output and boosting material durability.

Four-to-One Efficiency

Each railcar that NYA delivers carries the equivalent of four truckloads, keeping thousands of heavy-duty vehicles off crowded city streets. “Going via rail reduces truck traffic across our bridges, reduces congestion, and reduces transportation-based emissions. And that is great,” Taylor said.

Continued on Page 2

Inside this issue...

P2 • Anacostia On the Move

P3 • Safety Update

P4 • Investing for Growth

P5 • NYA Crucial to State

P6 • New VP & New Hires

P7 • NYA in the Community

P8 • Employee Milestones



Message from Marlon Taylor

Continued from Page 1

Material Terminal in Blissville highlights NYA's role in building a greener New York—exactly the kind of forward-thinking initiative that keeps us relevant and respected.

We've also grown in size and strength, with nearly 30 new employees hired since early 2024 and the expansion of our safety training program. So far in 2025, our continued drop in reportable incidents is a testament to our safety-first culture.

Finally, I'm proud to welcome K.E. "Kirk" Bedford as our new Vice President. With decades of experience, Kirk shares our commitment to safety, service, and teamwork. I know he'll help lead NYA to even greater heights.

Thank you all for a fantastic year. I look forward to what we'll accomplish together next.

Marlon Taylor
President
New York & Atlantic Railway

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Eco Material, *Continued from Page 1*

Eco Material CEO Grant Quasha underscored the environmental and logistical benefits: "This terminal brings us closer to our customers, slashes delivery emissions, and gives new purpose to industrial byproducts. With NYA, we're building a smarter supply chain—and a greener city."

Strong Partners: NYA + PTL

The terminal is operated by PTL. The facility is equipped to handle four railcars per day, with each truck-to-rail transfer completed in just 20 minutes. It's a model of rail-to-road efficiency that showcases what can happen when public infrastructure and private innovation come together.

PTL—formed in September 2019 by Anacostia Rail Holdings Company and Brown Brothers Harriman Capital Partners Opportunities Fund, L.P.—operates 24 rail-served transload terminals in 15 states.



Each railcar NYA delivers carries the equivalent of four truckloads.

It provides customers with an array of material handling service capabilities including the safe and efficient transloading of various commodity cargos that include liquid bulk products, dry bulk products, and dimensional cargo from rail and truck.

At NYA, we're proud to be the backbone of this project and a driving force in New York City's decarbonized construction future. The Blissville Terminal isn't just a win for our partners—it's a milestone for rail-driven sustainability in America's largest city. ♦

Anacostia On the Move

by Eric Jakubowski

Vice President & Chief Commercial Officer, Anacostia Rail Holdings

Moving On



As you read this, I should be lounging in retirement. After 41 years in the railroad business, I have stories, laughs, bruises, and achievements! It is in my DNA, and I will certainly miss it.

I have witnessed changes too numerous to recount, but what remains the same is the dedication of the members of this proud craft.

Railroading has always been an outdoor sport and if there is one cliché that every long-time careerist acknowledges, it's the retort: "living the dream." I remain thoroughly optimistic that this industry will find a way to grow and serve this nation's economy.

What assures success is the people who are involved in every facet of this unique industry, and Anacostia has some of the best! When I first came here as the Chief

Commercial Officer, I asked my team to go out on the property with their peers and their customers. The essence of service is that mutual trust we rely on to get the job done. Commercial people need to meet in person, observe, listen and—above all—respond to issues and opportunities. I can attest that short line railroaders do this best! They remain local, accommodate regular visits, and can be there for a coffee within hours or days.

If I can impress one suggestion to my Class 1 partners, this is the core ingredient to growth: keep as many salespeople as you can out there. Encourage your operating officers to visit with customers, and support your crews in every way possible to acknowledge those people and organizations that give us their freight to move!

See you on the platform sometime soon! ♦



June's emergency drill with LIRR and several agencies (left) included full-scale exercises, and our West New York tunnels (right) served as an ideal training location for FDNY in May.

We're Growing Safely

Key safety stakeholders gathered at NYA's Fresh Pond facilities in late April to participate in a Short Line Safety Institute (SLSI) training program.

"After completing an SLSI Leading Forward event last year in Tacoma," said NYA Superintendent Raul Sanchez, "I knew it would benefit our safety culture to host a session here."

Years of SLSI Safety Culture Assessments show that effective front-line leadership is vital for excellent railroad safety performance. Alongside NYA staff, the three-day training included representatives from Long Island Rail Road and Lehigh Valley Rail, along with Anacostia's Pacific Harbor Line and Gulf Coast Switching.

This event reflects NYA's broader commitment to safety. Sanchez, who began at NYA 16 years ago as a maintenance-of-way team member, emphasized, "Safety must always be our top priority."

Another stakeholder training program—involving the Fire Department of New York—was conducted in May. There, participants trained in a simulated large-scale rescue operation in the three 3,000-foot-long East New York tunnels,



NYA safety honorees, from left to right; Mike Gonzalez, Vlad Lesnik, James Nunes, Rommel Primus and Andison Rosario

which have proven to be ideal for subterranean rescue training.

HazMat Drill with LIRR

NYA also partnered with the Long Island Rail Road to host another emergency drill with the Yaphank Volunteer Fire Department and other mutually supporting departments. The exercise simulated an automobile colliding into a stationary freight train. A component of this event allowed local hazardous materials specialists to participate in assessing and remediating a valve leak.

In addition to external stakeholder safety events, we continue our robust training of our teams.

"NYA recently hired nearly 30 new employees, and we must ensure they gain critical safety knowledge and focus," Sanchez added.

In 2018 when he developed NYA's structured training program, it took up

to 20 months to qualify a conductor. Today, improved efficiency and larger classes have shortened that process to just 12 months. "Faster advancement helps us attract and retain talent," said Sanchez.

Five NYA employees were recognized for their commitment to improving safety in their crafts and the railroad by their leadership and safe work practices. Honored were: Mike Gonzalez (Engineering/MOW); Vlad Lesnik (Management); James Nunes (Management); Rommel Primus (Transportation); and Andison Rosario (Mechanical/MOW). They received a travel mug and an ice cooler with the unique Anacostia Safety Recognition Program "Salus Per Exemplum" logo, symbolizing our shared responsibility for safety.

Our ongoing efforts continue to show a positive trend. In 2024, we had our best year yet, significantly reducing the number of annual incidents. ♦



An Anacostia Company

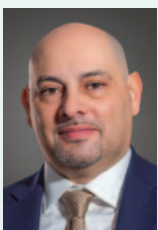
CAPEX

\$1.7 Million Interchange Investment



Longer interchange track increases operational efficiency.

A major improvement at our primary interchange location has created more capacity and greater operating flexibility. The “5 Main to 1 Iron Connector” (named for the tracks involved) project added 1000 feet of track and five new turnouts to expedite the interchange of traffic with CSX and the Providence & Worcester Railroad.



Israel Linares

“This project created a longer, 9,000-foot track that allows us to hold a train of that length at the interchange point. It also allows other operations to continue uninterrupted,” says Roadmaster Israel Linares. “Previously, for example, when we received a train on the shorter track our other operations in that area were blocked, sometimes for an hour or two.”

A grant from New York State, as well as funds from NYA, made this project possible.

In addition to this major improvement, we continue with more routine track renewal and maintenance programs. This year they include:

- lift and tamp 800 feet of track, and replace 100 cross ties in Pine Aire yard—at a location adjacent to higher LIRR trackage—to eliminate drainage issues there; and

- extend one West Yard stub-end track from 600 feet to 1,400 feet, and to install turnouts for run-through operations.

Linares, who joined NYA as a track laborer 13 years ago, says, “I’ve seen many improvements during my career, and we look forward to continuing to make CapEx investments as we grow with our customers.” ♦

Locomotive Rebuild Program Boosts Reliability

A multi-year renewal of NYA’s locomotive fleet is continuing with the start of work on GP38-2 #261 later this year.



Rob Wullschleger

“The first four units in this program were rebuilt at a contract location,” says Chief Mechanical Officer Rob Wullschleger. “But as we gained experience, we made the investments needed to rebuild the final four units in our shop. In addition to the efficiencies created, we were able to reduce the time locomotives were out of service from more than a year to as little as four months.”

The rebuild program includes extensive upgrades to cabs, rebuilt



NYA 261, a GP38-2 locomotive, is the latest unit to be completed.



compressors, and overhauls of the engines, blowers, and generators.

"This work results in much higher availability of the units, as well as greater crew comfort," Wullschleger says.



Gene Beaubien

As our shop has become busier the mechanical department has grown to include 10 employees. One of our experienced team members, Gene Beaubien, recently transitioned to the new position of Quality Assurance Manager. He has 20 years' experience and has been with NYA for 16 years.

"We have complete confidence that Gene will build on our strengths and support our goals for continuous improvement," Wullschleger says.

In addition to managing the internal NYA mechanical quality process, Beaubien also is responsible for oversight of car repair contractors. ♦



Completed in our multi-year rebuild program.



NYA President Marlon Taylor reviews locomotive controls with NY Assemblywoman Michaelle Solages.

Photo credit: Don Miller

Assemblywoman Solages: NYA "Crucial" to Region and State

New York State Assemblywoman Michaelle Solages recently visited our Fresh Pond Yard to learn about the economic and environmental benefits of rail freight in the New York metro area.

Solages highlighted the role of sustainable freight in advancing New York's economy and climate goals.

"The operations of NYA are crucial to the economic strength and sustainability of the Long Island region and our entire state," she said. "Their leadership in cutting greenhouse gas emissions and building a diverse workforce sets a powerful example for our transportation sector and beyond. I extend my gratitude to President Marlon Taylor and the NYA team for welcoming me to tour their facilities and experience firsthand the innovative approaches they are pioneering in freight transportation."



President Marlon Taylor led the tour, sharing NYA's focus on workplace safety, partnerships with public safety agencies, and community support. He also stressed the role of rail in reducing roadway congestion and emissions.

"A single NYA freight train can greatly reduce truck traffic and overall congestion, which will help lessen the stress on our local roadways and related infrastructure," Taylor said. "Fewer trucks mean reduced greenhouse gas emissions, which improve regional air quality and help achieve New York State's aggressive carbon reduction goals."

Solages also learned about NYA's clean emissions locomotives and inclusive workforce development programs. ♦



New VP Kirk Bedford Values Independent Thinking, Teamwork



Welcome to our new Vice President, K.E. (Kirk) Bedford, a U.S. Army veteran.

With over 26 years of railroad experience, Bedford began his career with the Union Pacific Railroad. He was general manager for railroads held by Genesee & Wyoming, Inc. over a period of 18 years and, most recently, he was Assistant General Manager, Gary Railway, Inc. Bedford is a military veteran, having served in the U.S. Army with the 1st Armored Division as a Combat Engineer in the first Gulf War.

"Kirk brings to NYA tremendous railroad management and operating experience," says President Marlon Taylor. "His deep commitment to safety, team building, and customer delight is a strong match with our culture."

"I've been familiar with NYA and Anacostia's great reputation for many years, and I'm excited to be part of this strong organization," Bedford says.

"NYA streamlines the critical first and last mile of rail movement, making the process seamless," Kirk adds. "As I get to know our customers and our team, I look forward to building on the railroad's strong safety performance and to helping our customers thrive and grow."

Bedford supports independent thinking while emphasizing team-

work and continuous improvement to accomplish the goals and objectives of the organization. He has led railroads in the achievement of multi-faceted safety, commercial, logistics, and financial goals, and his skills include building staff capabilities by encouraging a culture of safety, inclusion, and professional development for managers.

Bedford completed a Bachelor of Science in Network and Communications Management from DeVry University and holds Six Sigma Yellow and Green Belt Certifications. ♦

Operations Trainees Making Progress



The New Hires group from left to right: Nateram Jodha; Christopher DiGirolamo; Rayshon Credle; James Arkin—AC Instructor; Luckens Daniel; Brandon Rivera; Dario Torres; and Felix Herrera-Carrer.

Rightly proud, the most recent class to join NYA operations gathered to celebrate their training.

When these new hires entered our structured training program, they began a stringent program lasting about one year—starting with two months in the classroom, followed by two weeks of

General Code of Operating Rules training, and then a three-week bootcamp.

With that basic training accomplished, the class progressed to another eight months of on-the-job training before they could be qualified to hold an assistant conductor assignment.

Congratulations to all of you! ♦

NYA in the Community

Our railroad has a long history of supporting the residents and businesses in the boroughs we serve in the Metropolitan New York and Long Island area.

"We believe in giving back to make a difference in our community," says NYA President Marlon Taylor. "We are always striving to better the areas where we live, work and do business."



NYA at Local Events



Left to right: Joseph Saladino, Supervisor of the Town of Oyster Bay, and Amy Louk at Trainville Hobby Depot



Left to right: Bruce Demeglio, Amy Louk, Kenneth Louk, and Christopher Louk at the Myrtle Avenue Street Fair

Donations

Over the past year, we have donated funds and, in some cases, contributed our time and talents to the following groups:

- 104th Precinct Community Council
- Allied Veterans Committee (VFW of NY #123 Glendale)
- Bayport Fire Department
- Breast Cancer Research Foundation
- Evergreen Brooklyn Business Exchange
- Fisher House
- Freeport for Veterans–Horst Kraeling & Bill Murphy 2nd Annual Clam Bake
- Glendale Kiwanis
- Hope for Youth
- Island Harvest–Taste of Harvest
- Kiwanis
- Lighted Softball Association
- Long Island Food Council
- Long Island Metro Business Action
- New York Finest Baseball Club, Inc.
- Newtown Creek Tidal Toast
- Operation Lifesavers
- Pronto of Long Island
- PTA of PSIS 119
- RGMVM Little League
- Ridgewood Local Development Corp.
- Stony Brook Foundation/Evan Liblitt Scholarship
- Trainville Hobby Depot
- UJA Federation
- United Veterans Beacon House (Bay Shore)
- Winters Center for Autism
- Tilcon Golf Tournament to Benefit Women of Asphalt



Left to right: Kirk Bedford, Vice President; NYA scholarship winners Joshua Cruz and Michael Cox; and Amy Louk, Senior Business Manager.

Scholarships

The annual NYA scholarship program continues to support local high school graduates with their dreams of pursuing higher education.

The 2025 recipients are:

Michael Cox – Farmingdale
Joshua Cruz – Christ the King
Michael Eng – Queens Metropolitan
Nica Fairweather – Brentwood



Employees of the Quarter

NYA congratulates and thanks our Employees of the Quarter over the past year for their accomplishments and teamwork.



2nd Quarter
2024
**Rommel
Primus**



3rd Quarter
2024
**Trae
Pierre**



4th Quarter
2024
**Omar
Lindsay**



1st Quarter
2025
**Devin
Dickens**

Appreciating Our Great Employees

Our employees are the center of our success and are deserving of recognition.



On September 21st, we held our 7th annual Employee Appreciation Day at Dave & Busters. We recognized promotions, new hires, and other milestones.



We were also fortunate enough to honor Bruce and Ruthy Demeglio's 40th wedding anniversary at the Employee Appreciation event.



NYA employees at the annual Holiday Party

Milestones

NYA employees celebrated the following milestones through May 2025. We thank you for your service.

Anniversaries

25 Years
Marlon Taylor

15 Years
Amaury Gonzalez
Otto Porres

10 Years
Amy Louk

1 Year
Dashaun Blake
Omar Lindsay

1 Year (cont.)
David Rosario
Danny Maiorino
Owen McFadzean
Jason McQueen

Promotions

AC Candidates

Rayshon Credle
Lukens Daniel
Felix Herera-Carrera
Nateram Jodha
Brandon Rivera
Dario Torres

Yard Qualified Conductor

Benjamin Lederer
Avi Persaud

LIRR BOR

Omar Lindsay
Owen McFadzean
Jason McQueen
David Rosario

LIRR PC, Fully Qualified Conductor

Dashaun Blake
Benjamin Lederer
Danny Maiorino
Christopher Nostramo
Chavez Reece
Jose Arias Suero
Urgyen Tashi

Yard Qualified Engineer

Rashad Graham
Ben Lederer

Yard Qualified Engineer, cont.

Christopher Nostramo
Jose Arias Suero

Fully Qualified Engineer

Rashad Graham
Trae Pierre

Yardmaster

Urgyen Tashi

Trainmaster

Vlad Lesnik

Senior Trainmaster

Alan Acevedo

Signal and PTC Completion

Devin Dickens
Jovan Dzicic

Engine House Supervisor

Andy Rosario

Flagging Coordinator

Christopher Nardone

Senior Business Manager

Amy Louk

Superintendent

Raul Sanchez

New Hires

Kirk Bedford – **Vice President**
Devin Dickens – **Locomotive Maintenance Technician**
Caleb Figgs-Stalling – **Track Laborer**
Anthony Sasso – **Track Laborer**